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13 December 1973

MEMORANDUM FOR: General Graham

THROUGH :

SUBJECT : Kissinger Appearance Before  
the Murphy Commission

1. I had a long, friendly chat with George Pickett (NSC) this morning. He called out of courtesy to tell me that Secretary Kissinger will be testifying before the Murphy Commission on 21 January (as now scheduled). He thinks the context will be as National Security Advisor, but is not certain whether the State Department will be covered, as well.

2. George wanted to inform me that Dr. Kissinger's remarks will include an annex on intelligence. As now planned, that annex will address very generally the organizational links between intelligence and policy, the subject of guidance and control, the allocation of intelligence effort, and how intelligence has performed.

3. Most of the statements are fairly pro forma, and are not very different from Mr. Colby's remarks. The subject of performance is interesting, however. The draft statement now says:

- a. That intelligence support of current (immediate) policy problems is generally very good.
- b. That as we move from present to future concerns, and from hard to soft data, intelligence support weakens.
- c. That improved means of communication between intelligence and policy makers are needed. This has to do more with basic format changes and the management of data

... seemed to gain a sudden appreciation of this problem and will probably work to tighten up the feedback process.

5. It was clear throughout our talk that Kissinger and the NSC expect intelligence to improve itself. They don't have the time to spend to give better direction.

*Agree*

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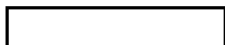
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6. I followed the Pickett call with one to Tom Reckford of the Murphy Commission Staff. He says that there are plans to explore intelligence support for policy in the Kissinger hearings, and with Secretary Schlesinger, who appears tomorrow, 14 December.

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